INDUSTRIAL RESEARCH & VALORIZATION ACCELERATION

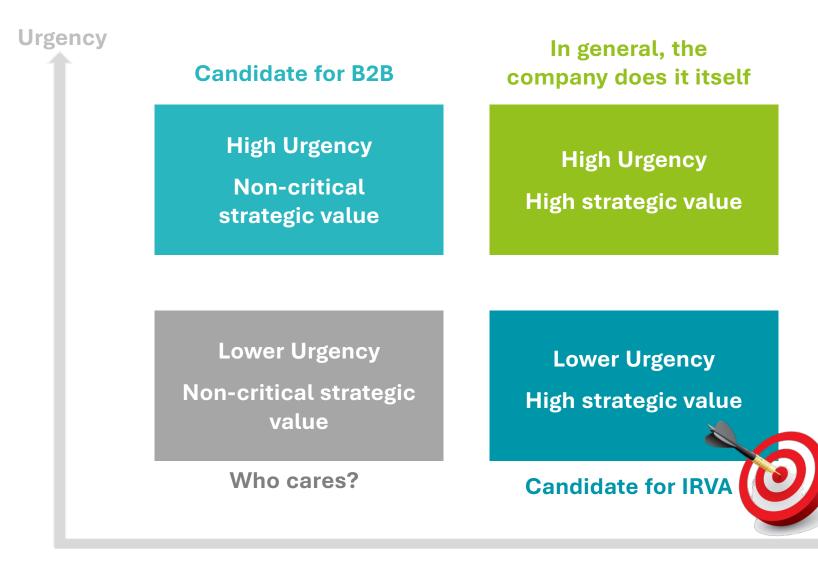
The essentials to get on board!

Pitch presentation v.2024

FLANDERS

DRIVING INNOVATION IN MANUFACTURING

WHEN TO CHOOSE FOR AN IRVA PROJECT?



Strategic value

WHY TO CHOOSE FOR AN IRVA PROJECT?

Company A Company B Company C Company N

5

4

To tackle common technology challenges at companies

TRL 4 to 6

TRL 1 2 3

Experimental proof of concept

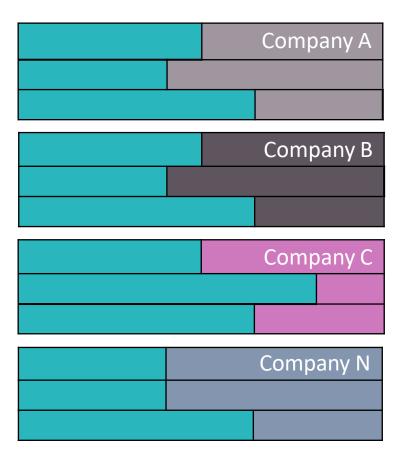
Technology demonstration in industrial environment

6

7 8 9 System proven

System proven in operational environment

EVERY COMPANY EXECUTING A PROJECT ON ITS OWN IS NOT EFFICIENT !





Experimental proof of concept

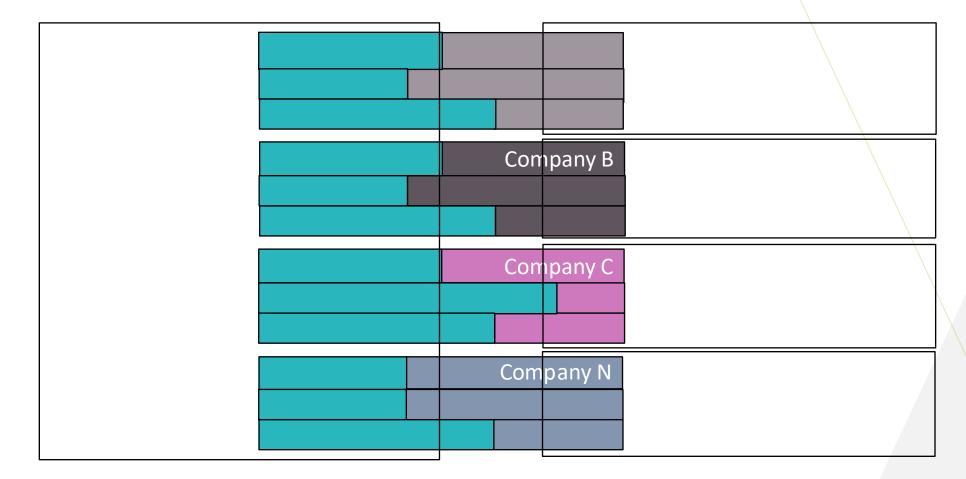


Technology demonstration in relevant environment



System proven in operational environment

THEREFORE, BUNDLE THE COMMON TECHNOLOGY CHALLENGES ...



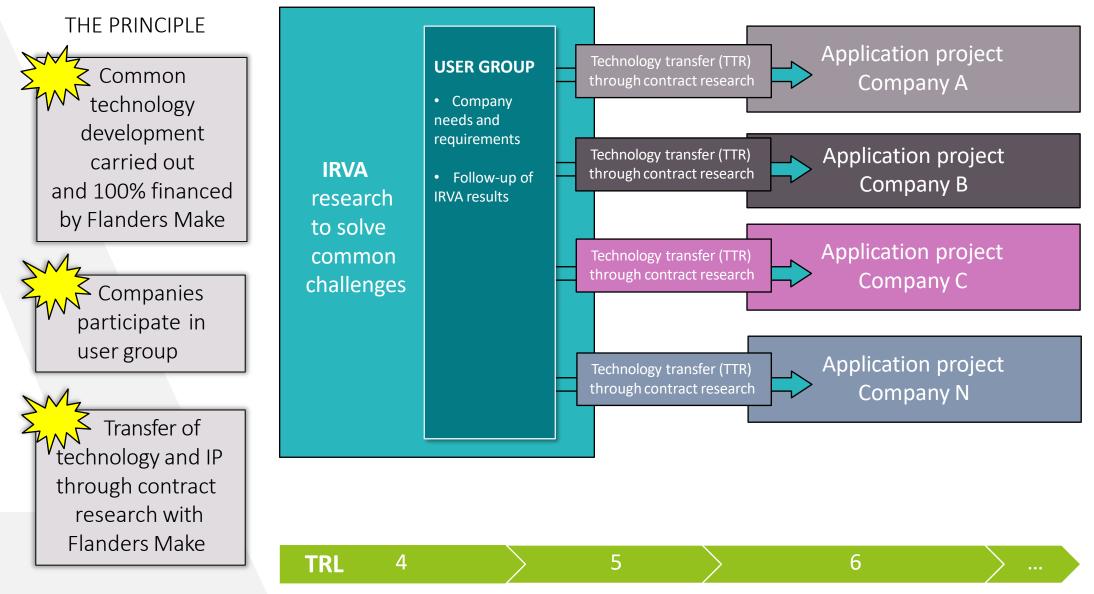


Technology development



Technology demonstration in industrial environment

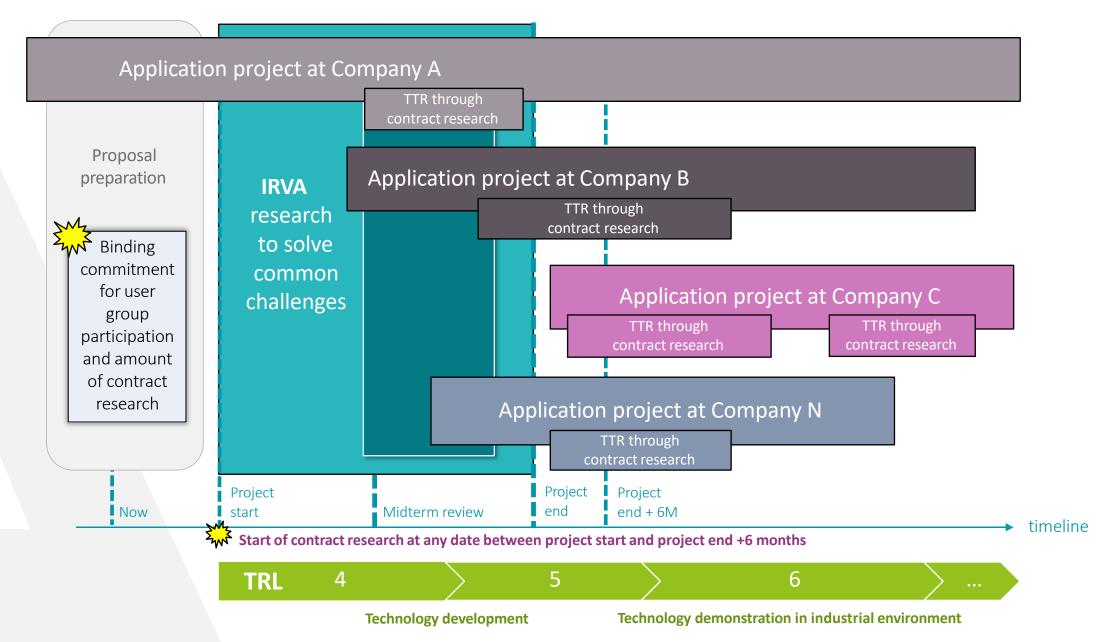
... INTO AN IRVA PROJECT WITH TECH. TRANSFER TO THE COMPANIES



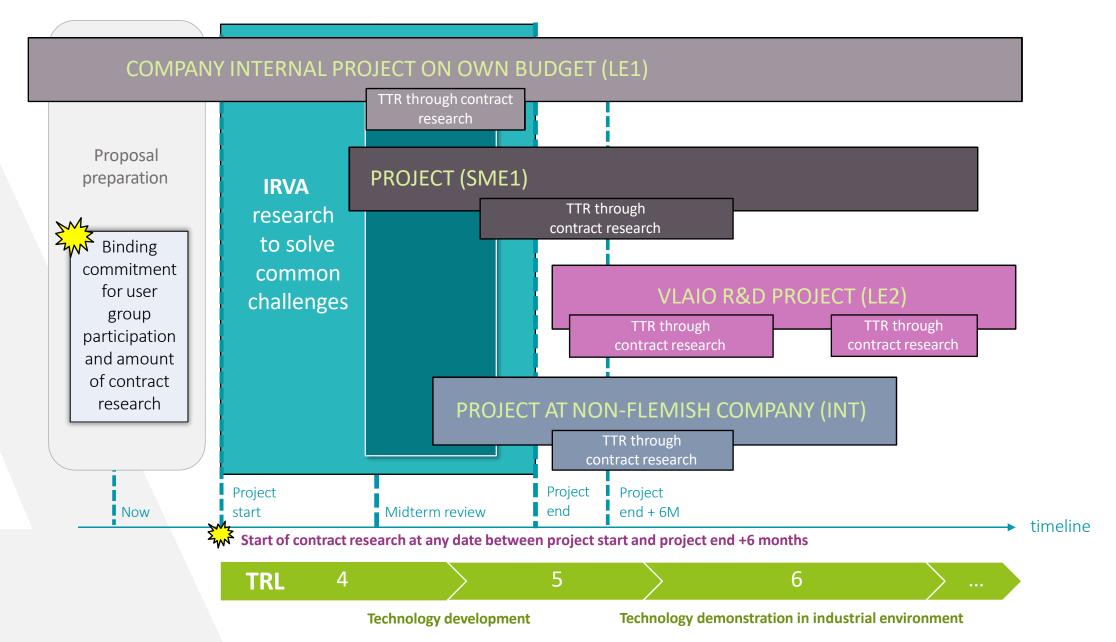
Technology development

Technology demonstration in industrial environment

FLEXIBILITY IN TIMELINES FOR THE COMPANY APPLICATION PROJECTS



FLEXIBILITY IN <u>SCHEMES</u> FOR THE COMPANY APPLICATION PROJECTS



FINANCIAL SUMMARY

IRVA project = Common technology research executed and financed by Flanders Make

 User group fees is 4000 EUR or 1000 EUR for a SME (50% reduction for cluster members, x1,5 after submission, x2 after midterm)

Contract Research to Flanders Make for technology and IP transfer to companies

- Company decides when to start technology transfer via contract research
 - any date between IRVA project start and end-date + 6 months
- Minimum contract research per company is 40 000 EUR or 20 000 kEUR for a SME (25% reduction for cluster members, x1,5 after submission, x2 after midterm)
- Contract research budget shall be >= 12% of the IRVA budget
- Contract research of a single company cannot count for more than 50% of the total

If around the **Project Midterm** for duly justified reasons the project is terminated by the Board of Directors of Flanders Make, Flanders Make will not invoice contract research which has not yet been executed.

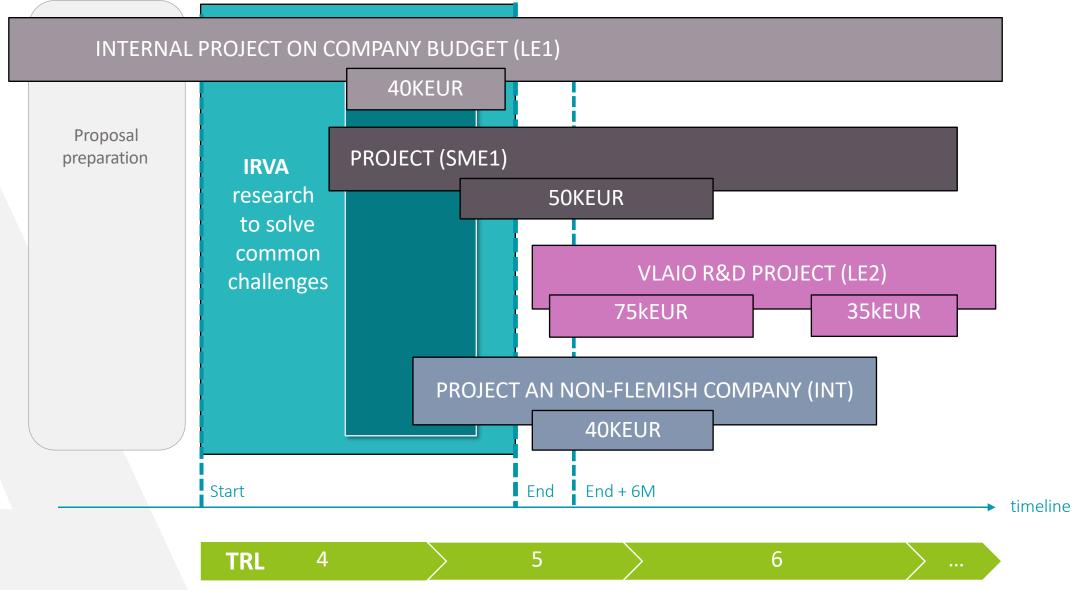


IP & CONFIDENTIALITY RELATED TO THE CONTRACT RESEARCH

- Ownership of results of the contract research projects and use and exploitation conditions of the IRVA reusable results (Foreground IP and needed background IP) by the companies are settled in a contract research agreement:
 - Unless otherwise agreed, ownership of the contract research project results belongs to the company
 - Market-conform IP access to the IRVA reusable results (Foreground IP and needed Background IP) for use by the company for exploitation of the results of the contract research project. Three possible IP access schemes (to be clarified before commitment of company):
 - Free for all (e.g. open source)
 - Part of daily rate of contract research
 - Fixed fee defined before commitment of companies
- Confidentiality:
 - Company cases remain confidential
 - If uptake of IRVA result, company agrees on brief public communication of technology utilization



ANNEX: EXAMPLE BUDGETS OF CONTRACT RESEARCH



Technology development

Technology demonstration in industrial environment

ANNEX: EXAMPLE CALCULATION OF AVG. LEVERAGE FACTOR

- 4 companies in user group: 2 Large, 1 SME and 1 International
- Weighted sum contract research commitments = 255k€ (>= 12% of max. IRVA budget)
- Maximum IRVA budget =2.125kEUR

Company	Cluster member	User group fee (€)	Amount of Contract Research with Flanders Make (€)	Total payment to Flanders Make (€)
LE 1	Yes	2.000	30.000 (40.000*)	32.000
SME 1	No	1.000	50.000 (100.000*)	51.000
LE 2	No	4.000	75.000	79.000
INT1	No	4000	40.000	44.000
Total		13.000	195.000 (255.000*)	206.000



(*) Weighted Sum: 25% reduction for cluster members and SME contribution counts double

Supporting companies to be competitive in a digital and sustainable world



Flanders Make is your research partner for company driven innovation in industry 4.0, sustainability & the future of work